TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

JUNE 30, 2020

Prepared for	UASPIRE, INC. 31 MILK STREET NO. 900 BOSTON, MA 02109
Prepared by	SAMET & COMPANY PC 1330 BOYLSTON STREET CHESTNUT HILL, MA 02467-2111
Amount due or refund	NOT APPLICABLE
Make check payable to	NOT APPLICABLE
Mail tax return and check (if applicable) to	NOT APPLICABLE
Return must be mailed on or before	NOT APPLICABLE
Special Instructions	THIS RETURN HAS BEEN PREPARED FOR ELECTRONIC FILING. IF YOU WISH TO HAVE IT TRANSMITTED ELECTRONICALLY TO THE IRS, PLEASE SIGN, DATE, AND RETURN FORM 8879-EO TO OUR OFFICE. WE WILL THEN SUBMIT THE ELECTRONIC RETURN TO THE IRS. DO NOT MAIL A PAPER COPY OF THE RETURN TO THE IRS. RETURN FORM 8879-EO TO US AS SOON AS POSSIBLE.

IRS e-file Signature Authorization for an Exempt Organization

or calendar year 2019, or fiscal year beginning	JUL	1	, 2019, and ending	JUN	30	, 20 2 (
Do not send	to the I	RS.	Keep for your reco	ords.		

46-1314848

OMB No. 1545-1878

Department of the Treasury Internal Revenue Service

Name of exempt organization

► Go to www.irs.gov/Form8879EO for the latest information.

Employer identification number

UASPIRE, INC. Name and title of officer

JACLYN PINERO

CHIEF EXECUTIVE OFFICER

Part I	Type of Return and Return Information	(Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I.

1a	Form 990 check here X b Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b	11,477,969.
2a	Form 990-EZ check here b Total revenue, if any (Form 990-EZ, line 9)	2b	
За	Form 1120-POL check here b Total tax (Form 1120-POL, line 22)	3b	
4a	Form 990-PF check here b Tax based on investment income (Form 990-PF, Part VI, line 5)	4b	
5a	Form 8868 check here b Balance Due (Form 8868, line 3c)	5b	
		_	

Declaration and Signature Authorization of Officer

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2019 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

X authorize SAMET & COMPANY PC	to enter my PIN	50010
ERO firm name		Enter five numbers, t do not enter all zeros
as my signature on the organization's tax year 2019 electronically filed return. If I have indicated wit is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I als enter my PIN on the return's disclosure consent screen.		
As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2 indicated within this return that a copy of the return is being filed with a state agency(ies) regulating program, I will enter my PIN on the return's disclosure consent screen.		
Officer's signature ▶ Date ▶		

Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

04496968480 Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2019 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature **ERO Must Retain This Form - See Instructions**

Do Not Submit This Form to the IRS Unless Requested To Do So

LHA For Paperwork Reduction Act Notice, see instructions.

Form **8879-EO** (2019)

923051 10-03-19

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EXTENDED TO MAY 17, 2021

(Rev. January 2020) Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2019 calendar year, or tax year beginning JUL 1, 2019 and ending JUN 30, 2020

Open to Public

В	Check if applicab	C Name of organization	<u> </u>	D Employer identifi	cation number
	Addre				
F	chano Name	e UASPIRE, INC.		16 12140	4.0
H	chang Initial	Doing business as		46-13148	
F	return Final	· · · · · · · · · · · · · · · · · · ·	Room/suite	E Telephone numbe	
	return termir		900	617-778-	
	ated Amen	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	11,477,969.
H	return	BOSTON, MA 02109		H(a) Is this a group re	
	tion pendi	F Name and address of principal officer: OACLIN FINERO		for subordinates	····· — —
_		SAME AS C ABOVE		H(b) Are all subordinates in	
		empt status: X 501(c)(3)	r 527	,	list. (see instructions)
		te: WWW.UASPIRE.ORG	1. 1/	H(c) Group exemptio	
_		forganization: X Corporation Trust Association Other	L Year	of formation: ZUIZ N	State of legal domicile: MA
Р	art I	Summary	DE WO		7717
မွ	1	Briefly describe the organization's mission or most significant activities: UASPI	TDEE	KKS TO KEMO	<u>v r</u>
Activities & Governance		FINANCIAL BARRIERS TO A POSTSECONDARY DEG			
ērī	1	Check this box if the organization discontinued its operations or dispos			
်	3			3	35 35
৹	4	Number of independent voting members of the governing body (Part VI, line 1b)			95
ties	5	Total number of individuals employed in calendar year 2019 (Part V, line 2a)			
ξĬ	6	Total number of volunteers (estimate if necessary)		6	29
Ac		Total unrelated business revenue from Part VIII, column (C), line 12			0.
	b	Net unrelated business taxable income from Form 990-T, line 39			0.
			-	Prior Year	Current Year
ne	8	Contributions and grants (Part VIII, line 1h)		8,294,439.	10,950,535.
Revenue	9	Program service revenue (Part VIII, line 2g)		891,515.	486,660.
Re		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		52,160.	40,774.
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		-34,470.	0.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		9,203,644.	11,477,969.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		229,100.	303,450.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
es	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) $_{\cdot\cdot\cdot}$		6,796,967.	6,321,718.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
×	b	Total fundraising expenses (Part IX, column (D), line 25) 2,155,24	<u> 10 · </u>	1 100 001	1 600 611
ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		1,407,024.	1,632,611.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		8,433,091.	8,257,779.
- (/	19	Revenue less expenses. Subtract line 18 from line 12		770,553.	3,220,190.
Net Assets or Find Balances			Ве	ginning of Current Year	End of Year
Sset	20	Total assets (Part X, line 16)		3,388,104.	7,088,035.
at A	21	Total liabilities (Part X, line 26)		1,380,280.	1,877,027.
	22	Net assets or fund balances. Subtract line 21 from line 20		2,007,824.	5,211,008.
_	art II	Signature Block			
		alties of perjury, I declare that I have examined this return, including accompanying schedules			y knowledge and belief, it is
true	e, corre	ct, and complete. Declaration of preparer (other than officer) is based on all information of whi	ich preparer	has any knowledge.	
		Signature of officer		I Date	
Sig		'	,	Date	
He	re	JACLYN PINERO, CHIEF EXECUTIVE OFFICER Type or print name and title	ξ		
		Print/Type preparer's name Preparer's signature	1	Date Check	PTIN
Pai	d	PAUL FORD, CPA		if self-employ	P01332603
Pre	parer	Firm's name SAMET & COMPANY PC			04-3027605
	only	Firm's address 1330 BOYLSTON STREET			
	-	CHESTNUT HILL, MA 02467-2111		Phone no. (6	17)731-1222
Ma	v the I	RS discuss this return with the preparer shown above? (see instructions)			X Yes No

Pai	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	UASPIRE WORKS TO ENSURE THAT ALL YOUNG PEOPLE HAVE THE FINANCIAL
	INFORMATION AND RESOURCES NECESSARY TO FIND AN AFFORDABLE PATH TO -
	AND THROUGH - A POSTSECONDARY EDUCATION.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported. (Code:) (Expenses \$ 3,541,315 • including grants of \$) (Revenue \$ 200,015 •)
4a	(Code:) (Expenses \$ 3,541,315. Including grants of \$) (Revenue \$ 200,015.) WORKING IN COORDINATION WITH GUIDANCE COUNSELORS, UASPIRE PROVIDES
	IN-SCHOOL COLLEGE FINANCIAL AID ADVISING TO THOUSANDS OF HIGH SCHOOL
	SENIORS IN BOSTON, CAMBRIDGE, SOMERVILLE, MALDEN, AND FALL RIVER
	MASSACHUSETTS AND SAN FRANCISCO AND OAKLAND, CALIFORNIA AND NEW YORK,
	NEW YORK . STUDENTS ALSO RECEIVE ONGOING COUNSELING THROUGH THEIR
	TRANSITION TO AND THROUGHOUT THE FIRST TWO YEARS OF THEIR
	POST-SECONDARY EDUCATION TO HELP SUPPORT MATRICULATION AND PERSISTENCE.
	TODI DECONDARI EDUCATION TO HEEL BUTTORI MATRICULATION AND TERRESTENCES.
4b	(Code:) (Expenses \$ 933,435 • including grants of \$) (Revenue \$ 1,500 •)
	BY LEVERAGING FINANCIAL AID EXPERTISE, UASPIRE WORKS TO TRANSFORM
	FINANCIAL AID AND HIGHER EDUCATION SYSTEMS SO THAT THEY HELP RATHER
	THAN HINDER THE ATTAINMENT OF AN AFFORDABLE COLLEGE DEGREEE.
4c	(Code:) (Expenses \$673,351. including grants of \$) (Revenue \$246,045.)
	UASPIRE PARTNERS WITH SCHOOL DISTRICTS, CHARTER MANAGEMENT
	ORGANIZATIONS, AND YOUTH SERVING ORGANIZATIONS ACROSS THE COUNTRY TO
	PROVIDE THEM WITH THE KNOWLEDGE AND TOOLS NECESSARY TO ENSURE THE
	STUDENTS THEY SERVE ARE ABLE TO FIND AN AFFORDABLE PATH TO AND THROUGH
	A POST SECONDARY DEGREE PROGRAM.
4d	Other program services (Describe on Schedule O.)
_	(Expenses \$ 165,961 · including grants of \$ 303,450 ·) (Revenue \$ 39,100 ·) Total program service expenses ► 5,314,062 ·
4e	
	Form 990 (2019)

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Form 990 (2019) UASPIRE, INC. Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
6	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	5		Х
O	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			Х
0	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II. Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	7		_ A
8	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	Х	
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	<u> </u>
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	l		- V
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		x
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			.,,
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			_V
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

932003 01-20-20

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		l	
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	00	X	
04.5	Schedule J	23		
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	0.4 1.4 46 46 10.4 11. 0.5	24a		X
h	Schedule K. If "No," go to line 25a Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	240		
·	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			37
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions, for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
а	IIVaa II aansadata Oalaadada II Dad IIV	28a		X
h	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b?			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			l
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	١		
05-	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	34		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	35a		
D	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	000		
00	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pa				
	Check if Schedule O contains a response or note to any line in this Part V			ᆜ
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 40 Enter the number of Forms W-2G included in line 1a Enter -0, if not applicable 1b			
	Enter the humber of Forms wize included in line 1a. Enter-of inflot applicable	-		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	4.5		
	(gambling) winnings to prize winners?	1c		

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Form 990 (2019) UASPIRE, INC. Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 95			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			37
	any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
_	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).		Х	
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Х
٨	to file Form 8282? If "Yes," indicate the number of Forms 8282 filed during the year 7d	70		21
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders 11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
_	organization is licensed to issue qualified health plans 13b			
	Enter the amount of reserves on hand Did the organization receive any payments for indoor tanning services during the tax year?	140		X
	IS NOT THE STORY TO SEE THE STORY AND A SECOND SECO	14a 14b		 *
15	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	140		
.0	excess parachute payment(s) during the year?	15		х
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.	.5		
	, , , , , , , , , , , , , , , , , , , ,	Form	000	(2010

Form 990 (2019) UASPIRE, INC. 46-1314848 Page (

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 35			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Х	
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		Х
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ►MA, CA, PA, NY			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3	s only	/) avail	able
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, are	ıd fina	ncial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	DAVID DORE - 617-778-7195			
	31 MILK STREET #900, BOSTON, MA 02109			

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

oxdet Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per	box	not c , unle	Pos heck ss pe	more rson	than is bot	h an	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer		Highest compensated employee	Ĺ	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) MARY JO MEISNER	1.00	,,							0	
DIRECTOR	1 00	Х			<u> </u>		_	0.	0.	0.
(2) EJ LANDRY	1.00	,,							0	_
DIRECTOR	1 00	Х	_	_	<u> </u>	_	_	0.	0.	0.
(3) BILL MCCLEMENTS	1.00	\ \ \							0	_
BOARD CHAIR	1 00	Х	_	_	<u> </u>	┝	_	0.	0.	0.
(4) HO NAM PRESENT	1.00	\ \ \							0	0
DIRECTOR	1.00	Х			\vdash			0.	0.	0.
(5) SCOTT ALDSWORTH	1.00	X						0.	0.	0.
CENTRIC CONTROL CONTRO	1.00	^	_	\vdash	⊢	┢	_	0.	0.	0.
(6) CYNTHIA RIVERA WEISSBLUM SECRETARY	1.00	X		x				0.	0.	0.
(7) PETER NOVEMBER	1.00	^		Δ	⊢			0.	0.	<u> </u>
DIRECTOR	1.00	X						0.	0.	0.
(8) BOB SHIREMAN	1.00			\vdash	\vdash			0.	0.	
DIRECTOR	1.00	X						0.	0.	0.
(9) JOEL STEINHAUS	1.00				\vdash				<u></u>	
DIRECTOR		x						0.	0.	0.
(10) MICHAEL BOYLE	1.00		\vdash	\vdash		\vdash				
TREASURER		x		х				0.	0.	0.
(11) LUIS ECHEVERRI	1.00			F	\vdash					
DIRECTOR		Х						0.	0.	0.
(12) AMIT PATEL	1.00									
DIRECTOR		Х						0.	0.	0.
(13) PATRICIA BELLINGER	1.00				Г					
DIRECTOR		Х						0.	0.	0.
(14) ALI EL ABBOUD	1.00									
DIRECTOR		Х						0.	0.	0.
(15) NADINE DUPLESSY KEARNS	1.00									
DIRECTOR		Х	L_		L		L_	0.	0.	0.
(16) MARK ALPER	1.00									
DIRECTOR		Х	L		L		L	0.	0.	0.
(17) SYDNEY ATKINS	1.00									
DIRECTOR		Х						0.	0.	0.

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Section A. Officers, Directors, Trus		ploy	ees			ighe	st C	 	es (continued)				
(A)	(B)			(0				(D)	(E)			(F)	
Name and title	Average	(do		Posi heck i			one	Reportable	Reportable		l	timate	
	hours per week			ess per nd a di				compensation	compensation		ar	nount	of
	(list any	⊢					T	from	from related			other	tion
	hours for	direct						the organization	organizations (W-2/1099-MIS			pensa om th	
	related	96 Or (stee			ısateo		(W-2/1099-MISC)	(** 2/ 1000 11110	Ο,	l	anizat	
	organizations	Individual trustee or director	Institutional trustee		yee	ımbei		(** =, *********************************			ı ~	d relat	
	below	idual	tution	la l	Key employee	est co loyee	Jer.				orga	anizati	ons
	line)	Indiv	Instit	Officer	Key e	Highest compensated employee	Former						
(18) MAY BUMAR	1.00												
DIRECTOR		Х						0.		0.			0.
(19) JONATHAN COX	1.00												
DIRECTOR		Х						0.		0.			0.
(20) VAL GONCALVES	1.00												
DIRECTOR		Х		Ш				0.		0.			0.
(21) DAVID HADDEN	1.00									_			
DIRECTOR		Х						0.		0.			0.
(22) SIMONE HILL	1.00									•			_
DIRECTOR	1 00	Х		Ш				0.		0.			0.
(23) JOHN HUDSON	1.00									•			_
DIRECTOR	1 00	Х				_		0.		0.			0.
(24) JOIE JAGER HYMAN	1.00	\ \ \								^			0
DIRECTOR	1 00	Х						0.		0.			0.
(25) KERRY ANN JAMESS	1.00	X						0.		0.			0.
DIRECTOR (26) JOHN LEHNER	1.00	_		Н		-		0.		0.			<u> </u>
DIRECTOR	1.00	X						0.		0.			0.
1b Subtotal		_				<u> </u>		0.		0.			0.
c Total from continuation sheets to Part VI	I. Section A							1,586,589.		0.	17	1,6	
d Total (add lines 1b and 1c)								1,586,589.		0.		1, 6	
2 Total number of individuals (including but n								eceived more than \$100	0,000 of reportable	 e		-	
compensation from the organization						,							11
· ·												Yes	No
3 Did the organization list any former officer,	director, trust	ee, l	кеу е	empl	loye	e, o	r hiç	ghest compensated emp	oloyee on				
line 1a? If "Yes," complete Schedule J for s	uch individual										3		X
4 For any individual listed on line 1a, is the su	m of reportab	le c	omp	ensa	ation	n and	d ot	her compensation from	the organization				
and related organizations greater than \$150	0,000? If "Yes,	" co	mple	ete S	Sche	edul	e J i	for such individual			4	X	
5 Did any person listed on line 1a receive or a								-					
rendered to the organization? If "Yes," com	plete Schedul	e J t	or s	uch į	pers	son					5		Х
Section B. Independent Contractors													
1 Complete this table for your five highest co										pens	ation	rom	
the organization. Report compensation for	the calendar y	ear	endi	ing w	vith	or w	ithir/		year.				
(A) Name and business	address	NT	INC	E.				(B) Description of s	services	C)) Ompe	ز) nsatio	n
Traine and Sacinose		TA	2141				\dashv	Boompton or c	.0171000		rompo	Tourio	<u> </u>
							\dashv						
							٦						
							_						
							\dashv						
2 Total number of independent contractors (ii	ncluding but n	ot li	mite	d to	tho	se li	stec	d above) who received n	nore than				
\$100,000 of compensation from the organization	zation 🕨				(0							
SEE PART VII, SECTION		ΓII	NUZ	ATI	101	N S	SH	EETS			Form	990 (2	2019)

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Form 990 UASPIRE, INC. 46-1314848

Form 990 UASPIRE,	INC.								46-131	4848
Part VII Section A. Officers, Directors, Tru	stees, Key Er	nplo	oyee	s, aı	nd F	ligh	est	Compensated Employ	ees (continued)	
(A)	(B)			(C	;)			(D)	(E)	(F)
Name and title	Average hours	(cl		Posi all t			ly)	Reportable compensation	Reportable compensation	Estimated amount of
	per week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) BILL MANDELL	1.00	,,							0	
DIRECTOR	1 00	Х		Ш		Ш		0.	0.	0.
(28) JANE NELSON DIRECTOR	1.00	X						0.	0.	0.
(29) BOB O'SULLIVAN	1.00			Н						
DIRECTOR		Х						0.	0.	0.
(30) SHARAM PAVRI	1.00			П						
DIRECTOR	1 00	Х		Ш		Ш		0.	0.	0.
(31) KATE SCHOX	1.00	,,							0	
DIRECTOR (32) CHARLES SHIRLEY	1.00	Х		Н		Н		0.	0.	0.
DIRECTOR	1.00	X						0.	0.	0.
(33) JENN STREDLER	1.00			Н		Н				•
DIRECTOR		x						0.	0.	0.
(34) BRUCE THOMPSON	1.00			П						
DIRECTOR		Х						0.	0.	0.
(35) LAURIE THOMSEN	1.00			П						
DIRECTOR		Х		Ш				0.	0.	0.
(36) ROBERT GIANNINO	50.00							100 000	•	
CHIEF EXECUTIVE OFFICER	40 00			Х		Ш		189,038.	0.	7,805.
(37) DAVID DORE CHIEF FINANCE & OPERATIONS	40.00	l		x				157,303.	0.	23,221.
(38) JACLYN PINERO	50.00			<u> </u>		Н		137,303.	0.	23,221.
CHIEF REGIONAL OFFICER	30.00			$ _{\mathbf{x}} $				158,600.	0.	24,196.
(39) LAURA KEANE	50.00			22		Н		150,000	<u> </u>	24,100.
CHIEF POLICY OFFICER		1			Х			173,705.	0.	8,685.
(40) JERMAINE MYRIE	45.00			П						
CHIEF EXTERNAL AFFAIRS OFF					X			152,056.	0.	6,321.
(41) HEATHER JENKINS	40.00									
CHIEF OF STAFF & EQUITY	40.00			Ш	X	Ш		158,000.	0.	22,347.
(42) HOLLY MORROW	40.00							105 641	•	00 500
SENIOR VP OF KNOWLEDGE	F0 00	_	_	Ш		X		125,641.	0.	20,729.
(43) CLAIRE COSENZE	50.00	l				х		145,287.	0.	20 014
CHIEF PROGRAM OFFICER (44) SAGE RUTH	40.00	\vdash	\vdash	Н		₽		143,207.	0.	20,914.
SENIOR VICE PRESIDENT OF FINANCE & O	±0.00					х		112,229.	0.	20,322.
(45) SARAH LASSONDE	40.00	\vdash		H				,	3.	_ = , , , = = •
SENIOR DIRECTOR OF FOUNDATION RELATI		1				х		110,313.	0.	6,745.
(46) LEAH MCLEAN	40.00			П						
SENIOR DIRECTOR, DEVELOPMENT OPS AND						Х		104,417.	0.	10,330.
Total to Part VII, Section A, line 1c								1,586,589.		 171,615.
Total to Full VII, Cochon A, III C TC								_,_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		

Form 990 (2019) UASPIRE
Part VIII Statement of Revenue

		Check if Schedule O contains a response or	r note to any lin	ne in this Part VIII			
				(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenue excluded
					function revenue	business revenue	from tax under sections 512 - 514
တတ							0001101101012 011
발표		Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues 1b					
Łs,	C	Fundraising events1c					
a 램	c	d Related organizations 1d					
E,S	e	Government grants (contributions) 1e					
io	f	All other contributions, gifts, grants, and					
ine let			10,950,535.				
들티	,	Noncash contributions included in lines 1a-1f	30,557.				
کوا	_		,,,,,	10,950,535.			
- "		Total. Add lines 1a-1f		10,330,333.			
	_		Business Code	246 045	246 045		
Program Service Revenue	2 a		611710	246,045.	246,045.		
e e	b		611710	200,015.	200,015.		
S c	C	POLICY & SYSTEMS CHANGE	611710	1,500.	1,500.		
ev	c						
₽ E	e	,					
죠	f	All other program service revenue	611710	39,100.	39,100.		
		Total. Add lines 2a-2f		486,660.			
\neg	3	Investment income (including dividends, interes		,			
	Ü	· · · · · · · · · · · · · · · · · · ·		40,774.			40,774.
		other similar amounts)		40,774.			40,774.
	4	Income from investment of tax-exempt bond pro					
	5	Royalties					
		(i) Real	(ii) Personal				
	6 a	a Gross rents 6a					
	b	Less: rental expenses 6b					
	c	Rental income or (loss) 6c					
	c	Net rental income or (loss)					
		a Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 7a	```				
		Less: cost or other basis					
<u>o</u>	L						
ther Revenue		and sales expenses 7b					
ě		Gain or (loss) 7c					
r.		d Net gain or (loss)					
l the	8 a	a Gross income from fundraising events (not					
Ö		including \$ of					
		contributions reported on line 1c). See					
		Part IV, line 188a					
	b	Less: direct expenses 8b					
		Net income or (loss) from fundraising events					
		Gross income from gaming activities. See					
	0 0	Part IV, line 19 9a					
		Net income or (loss) from gaming activities					
	10 a	a Gross sales of inventory, less returns					
		and allowances 10a					
	b	Less: cost of goods sold10b					
		Net income or (loss) from sales of inventory					
"		E	Business Code				
ğ "	11 a	,					
ng a	b						
Miscellaneous Revenue							_
Re	0						
Σ		All other revenue					
\Box		Total. Add lines 11a-11d		11 455 060	400.000	^	40 554
	12	Total revenue. See instructions		11,477,969.	486,660.	0.	40,774.

Form 990 (2019) UASPIRE, INC.
Part IX Statement of Functional Expenses

	Part IX Statement of Functional Expenses									
Secti	on 501(c)(3) and 501(c)(4) organizations must com	plete all columns. All oth	ner organizations must co	omplete column (A).						
	Check if Schedule O contains a respor									
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses					
1	Grants and other assistance to domestic organizations									
	and domestic governments. See Part IV, line 21									
2	Grants and other assistance to domestic	202 450	202 450							
	individuals. See Part IV, line 22	303,450.	303,450.							
3	Grants and other assistance to foreign									
	organizations, foreign governments, and foreign									
	individuals. See Part IV, lines 15 and 16									
4	Benefits paid to or for members									
5	Compensation of current officers, directors,	1,008,008.	615,893.	99,793.	292,322.					
6	trustees, and key employees Compensation not included above to disqualified	1,000,000	013,033.	77,175.	272,322.					
0	persons (as defined under section 4958(f)(1)) and									
	nercone described in section 40EQ(a)(2)(D)									
7	Other salaries and wages	4,196,887.	2,565,471.	415,921.	1,215,495.					
8	Pension plan accruals and contributions (include	_,,	_, , _ , _ ,		_,,					
ŭ	section 401(k) and 403(b) employer contributions)	209,061.	121,889.	22,217.	64,955.					
9	Other employee benefits	209,061. 507,838.	296,084.	22,217. 53,967.	64,955. 157,787.					
10	Payroll taxes	399,924.	244,444.	39,625.	115,855.					
11	Fees for services (nonemployees):			-						
а	Management									
b	Legal									
С	Accounting	23,300.	19,379.	2,717.	1,204.					
d	Lobbying									
е	Professional fundraising services. See Part IV, line 17									
f	Investment management fees									
g	Other. (If line 11g amount exceeds 10% of line 25,	076 700	020 000	20 002	14 006					
	column (A) amount, list line 11g expenses on Sch 0.)	276,799.	230,220.	32,283.	14,296.					
12	Advertising and promotion	11,664. 32,871.	9,914.	5,919.	1,750. 1,100.					
13	Office expenses	188,282.	25,852. 152,749.	9,056.	26,477.					
14	Information technology	100,202.	134,749.	9,030.	20,477.					
15	Royalties	503,244.	307,595.	49,863.	145,786.					
16 17	Occupancy	136,663.	101,445.	43,003.	35,218.					
18	Payments of travel or entertainment expenses	230,0001	101,110		33,220					
10	for any federal, state, or local public officials									
19	Conferences, conventions, and meetings									
20	Interest									
21	Payments to affiliates									
22	Depreciation, depletion, and amortization	18,696.		18,696.						
23	Insurance	63,096.	51,994.	11,102.						
24	Other expenses. Itemize expenses not covered									
	above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A)									
	amount, list line 24e expenses on Schedule 0.)	004 440	456.064	B 4-5	00.001					
а	SOFTWARE	204,140.	176,064.	7,155.	20,921.					
b	RECRUITING AND STAFF DE	73,773.	45,092.	7,310.	21,371.					
c	TELEPHONE AND INTERNET	56,745.	34,684.	5,622.	16,439.					
d	EQUIPMENT RENTAL AND MA	18,352. 24,986.	11,217.	1,818.	5,317.					
	All other expenses	8,257,779.	626. 5,314,062.	5,413. 788,477.	18,947. 2,155,240.					
25	Total functional expenses. Add lines 1 through 24e	0,431,113.	J,J14,U0Z•	100,411.	4,133,440.					
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined									
	educational campaign and fundraising solicitation.									
	Check here if following SOP 98-2 (ASC 958-720)									
	11 tollowing GOT 30-2 (AGC 330-720)			l	F 000 (0040)					

Form 990 (2019) Part X Balance Sheet

<u>ra</u> r	τχ	Balance Sheet					
		Check if Schedule O contains a response or r	ote to ar	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			626,911.	1	4,846,751
	2	Savings and temporary cash investments			173,866.	2	69,734
	3	Pledges and grants receivable, net			1,303,544.	3	1,089,412
	4	Accounts receivable, net			480,818.	4	157,562
	5	Loans and other receivables from any current	or forme	r officer, director,			
		trustee, key employee, creator or founder, sul	ostantial	contributor, or 35%			
		controlled entity or family member of any of the	nese pers	ons		5	
	6	Loans and other receivables from other disqu	alified pe	rsons (as defined			
		under section 4958(f)(1)), and persons describ	oed in se	ction 4958(c)(3)(B)		6	
şt	7	Notes and loans receivable, net		7			
Assets	8	Inventories for sale or use				8	
⋖	9	Prepaid expenses and deferred charges			73,539.	9	41,384
	10a	Land, buildings, and equipment: cost or other		04 = 00			
		basis. Complete Part VI of Schedule D		91,500.	40.050		
	b	Less: accumulated depreciation		60,946.	49,250.	10c	30,554
	11	Investments - publicly traded securities			667,001.	11	823,243
	12	Investments - other securities. See Part IV, lin		12			
	13	Investments - program-related. See Part IV, lin		13			
	14	Intangible assets			12 185	14	00 205
	15	Other assets. See Part IV, line 11			13,175.	15	29,395
-	16	Total assets. Add lines 1 through 15 (must ed			3,388,104.	16	7,088,035
	17	Accounts payable and accrued expenses			310,315.	17	388,976
	18	Grants payable			21,280.	18	
	19	Deferred revenue	21,200.	19			
	20	Tax-exempt bond liabilities			66,388.	20	177,397
.	21	Escrow or custodial account liability. Complet			00,300.	21	111,391
Liabilities	22	Loans and other payables to any current or fo					
<u>≣</u>		trustee, key employee, creator or founder, sul				00	
Lia		controlled entity or family member of any of the				22	
	23	Secured mortgages and notes payable to unr				23	
	24 25	Unsecured notes and loans payable to unrela Other liabilities (including federal income tax,				24	
	25	parties, and other liabilities not included on lir					
		of Schedule D	165 17-24	J. Complete Fart A	982,297.	25	1,310,654
	26	Total liabilities. Add lines 17 through 25			1,380,280.	26	1,877,027
	20	Organizations that follow FASB ASC 958, c			2,000,200	20	270117021
Ses		and complete lines 27, 28, 32, and 33.					
auc	27				74,299.	27	1,478,177
Ва	28	Net assets with donor restrictions		_	1,933,525.	28	1,478,177 3,732,831
pu		Organizations that do not follow FASB ASC					
년		and complete lines 29 through 33.		·			
ō	29	Capital stock or trust principal, or current fund			29		
set	30	Paid-in or capital surplus, or land, building, or				30	
As	31	Retained earnings, endowment, accumulated				31	
Net Assets or Fund Balances	32	Total net assets or fund balances			2,007,824.	32	5,211,008
	33	Total liabilities and net assets/fund balances			3,388,104.	33	7,088,035

_	-				
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	11,47		
2	Total expenses (must equal Part IX, column (A), line 25)	2	8,25		
3	Revenue less expenses. Subtract line 2 from line 1	3	3,22		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	2,00		
5	Net unrealized gains (losses) on investments	5	-1	1,7	82.
6	Donated services and use of facilities	6	28	2,9	85.
7	Investment expenses	7	_	5,2	24.
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-28	2,9	85.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	5,21	1,0	08.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	О.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scl	nedule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit			
	Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		. 3b		

SCHEDULE A

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization **Employer identification number** UASPIRE, INC. 46-1314848 Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 X An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. ☐ Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

Total

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
Sed	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruct	ions)			12	
13	First five years. If the Form 990 is for	the organization'	s first, second, thi	rd, fourth, or fifth t	ax year as a section	on 501(c)(3)	
_	organization, check this box and stor	here					>
	ction C. Computation of Publ						
	Public support percentage for 2019 (14	%
	Public support percentage from 2018					15	%
16a	33 1/3% support test - 2019. If the o	•		•		·	
	stop here. The organization qualifies						
b	33 1/3% support test - 2018. If the	-					
	and stop here. The organization qual						
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac			· · · · · · · · · · · · · · · · · · ·	•	-	
_	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances tes	•				·	
	more, and if the organization meets the						
40	organization meets the "facts-and-circ		-				
18	Private foundation. If the organization	n did not check a	box on line 13, 16	oa, 160, 1/a, or 1/		and see instruction	

Schedule A (Form 990 or 990-EZ) 2019

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	· ·	,				
Cal	endar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	5409806.	5787159.	5616143.	7892435.	10950535.	35656078.
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	2002838.	2259442.	1453160.	891,515.	486,660.	7093615.
3	Gross receipts from activities that						
	are not an unrelated trade or business under section 513						
	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
	Total. Add lines 1 through 5	7412644.	8046601.	7069303.	8783950.	11437195.	42749693.
	A Amounts included on lines 1, 2, and 3 received from disqualified persons	110,011.	233,796.	100,479.	190,411.	248,017.	882,714.
ŀ	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the	1620020	1510005	0.4.2 . 6.6.0	000 563		4410150
	amount on line 13 for the year			843,668.		040 017	4419158.
	Add lines 7a and 7b	1742841.	1946693.	944,147.	420,174.	248,01/.	5301872.
	Public support. (Subtract line 7c from line 6.)						37447821.
	ction B. Total Support		# N 00 / 0	() 00/=	(1) 22 (2		
	endar year (or fiscal year beginning in)	(a) 2015 7412644.	(b) 2016 8046601.	(c) 2017 7069303.	(d) 2018	(e) 2019	(f) Total 42749693.
	Amounts from line 6 Gross income from interest,	7412044.	8040001.	7009303.	0/03930.	1143/133.	42/43033.
104	dividends, payments received on securities loans, rents, royalties, and income from similar sources	39,504.	34,688.	50,207.	52,160.	40,774.	217,333.
ŀ	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b	39,504.	34,688.	50,207.	52,160.	40,774.	217,333.
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)	7452148.	8081289.	7119510.			42967026.
14	First five years. If the Form 990 is for	•			•		zation,
0 -	check this box and stop here	- C D					>
	ction C. Computation of Publ						07 15
	Public support percentage for 2019 (I					15	$\frac{87.15}{81.97}$ %
	Public support percentage from 2018					16	81.97 %
	ction D. Computation of Inves					47	.51 %
	Investment income percentage for 20					17	<u> </u>
	Investment income percentage from 2			on line 14, and line		18	
198	a 33 1/3% support tests - 2019. If the						I / Is not
ŀ	more than 33 1/3%, check this box at 33 1/3% support tests - 2018. If the		-				
•	line 18 is not more than 33 1/3%, che	· ·			·	·	
20	Private foundation If the organization		_			-	

50010__1

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
3b		
3c		
4a		
Tu		
4b		
4c		
5a		
FI-		
5b 5c		
6		
7		
8		
9a		
ฮส		
9b		
9c		
10a		
46:		
10b		

Pa	rt IV Supporting Organizations _(continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
h	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
	tion B. Type I Supporting Organizations	1.10		
000	tion B. Type i Supporting Organizations		Yes	N ₀
4	Did the divertors to store as assessment of our consequence of a second of consequence of the second of		162	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
	· · · · · · · · · · · · · · · · · · ·		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
-	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sac	tion D. All Type III Supporting Organizations	<u>'</u>		
000	tion B. All Type III Supporting Significations		Vac	N ₀
	Did the average this way into the cook of the average and average this to be the fifth wheath of the		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions)).		
а	The organization satisfied the Activities Test. Complete line 2 below.	•		
b	The organization is the parent of each of its supported organizations. <i>Complete</i> line 3 <i>below.</i>			
c	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see ins	truction	s)	
2	Activities Test. Answer (a) and (b) below.	traction	Yes	No
	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of		103	110
а	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b				
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	За		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Pai	↑ V Type III Non-Functionally Integrated 509(a)(3) Supportin	g Orgar	nizations					
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E							
	other Type III non-functionally integrated supporting organizations must co	mplete Se	ections A through E.					
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)				
1	Net short-term capital gain	1						
2	Recoveries of prior-year distributions	2						
3	Other gross income (see instructions)	3						
4	Add lines 1 through 3.	4						
5	Depreciation and depletion	5						
6	Portion of operating expenses paid or incurred for production or							
	collection of gross income or for management, conservation, or							
	maintenance of property held for production of income (see instructions)	6						
7	Other expenses (see instructions)	7						
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8						
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)				
1	Aggregate fair market value of all non-exempt-use assets (see							
	instructions for short tax year or assets held for part of year):							
а	Average monthly value of securities	1a						
b	Average monthly cash balances	1b						
С	Fair market value of other non-exempt-use assets	1c						
d	Total (add lines 1a, 1b, and 1c)	1d						
е	Discount claimed for blockage or other							
	factors (explain in detail in Part VI):							
2	Acquisition indebtedness applicable to non-exempt-use assets	2						
3	Subtract line 2 from line 1d.	3						
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,							
	see instructions).	4						
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5						
_6	Multiply line 5 by .035.	6						
7	Recoveries of prior-year distributions	7						
8	Minimum Asset Amount (add line 7 to line 6)	8						
Sect	ion C - Distributable Amount			Current Year				
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1						
2	Enter 85% of line 1.	2						
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3						
4	Enter greater of line 2 or line 3.	4						
5	Income tax imposed in prior year	5						
6	Distributable Amount. Subtract line 5 from line 4, unless subject to							
	emergency temporary reduction (see instructions).	6						
7	Check here if the current year is the organization's first as a non-functional	y integrat	ed Type III supporting org	anization (see				
	instructions).							

Schedule A (Form 990 or 990-EZ) 2019

Par	LV	Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations _(continued)	
Secti	on D -	Distributions			Current Year
1	Amou	nts paid to supported organizations to accomplish exe	mpt purposes		
2	Amounts paid to perform activity that directly furthers exempt purposes of supported				
	organizations, in excess of income from activity				
3	Admir	nistrative expenses paid to accomplish exempt purpose	s		
4	Amou	nts paid to acquire exempt-use assets			
5	Qualif	ied set-aside amounts (prior IRS approval required)			
6	Other	distributions (describe in Part VI). See instructions.			
7	Total	annual distributions. Add lines 1 through 6.			
8	Distrib	outions to attentive supported organizations to which the	ne organization is responsive	e	
	(provi	de details in Part VI). See instructions.			
9	Distrib	outable amount for 2019 from Section C, line 6			
10	Line 8	amount divided by line 9 amount			
Secti	on E -	Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1	Distrib	outable amount for 2019 from Section C, line 6			
2	Under	rdistributions, if any, for years prior to 2019 (reason-			
	able c	ause required- explain in Part VI). See instructions.			
3	Exces	s distributions carryover, if any, to 2019			
а	From	2014			
b	From	2015			
С	From	2016			
d	From	2017			
е	From	2018			
f	Total	of lines 3a through e			
g	Applie	ed to underdistributions of prior years			
h	Applie	ed to 2019 distributable amount			
i	Carry	over from 2014 not applied (see instructions)			
j	Rema	inder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distrib	outions for 2019 from Section D,			
	line 7:	\$			
а	Applie	ed to underdistributions of prior years			
b	Applie	ed to 2019 distributable amount			
С	Rema	inder. Subtract lines 4a and 4b from 4.			
5	Rema	ining underdistributions for years prior to 2019, if			
	any. S	Subtract lines 3g and 4a from line 2. For result greater			
	than z	zero, explain in Part VI. See instructions.			
6	Rema	ining underdistributions for 2019. Subtract lines 3h			
	and 4	b from line 1. For result greater than zero, explain in			
	Part \	/I. See instructions.			
7	Exces	ss distributions carryover to 2020. Add lines 3j			
	and 4	c.			
8	Break	down of line 7:			
а	Exces	s from 2015			
b	Exces	s from 2016			
С	Exces	s from 2017			
d	Exces	s from 2018			
е	Exces	s from 2019			

Schedule A (Form 990 or 990-EZ) 2019

Dort VI	The state of the s
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;
	Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C,
	Tarty, Section A, lines 1, 2, 50, 50, 40, 40, 50, 50, 110, 110, and 110, 1 artiv, Section B, lines 1 and 2, 1 artiv, Section C,
	line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V,
	Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
	(See instructions.)
	(Occ instructions.)

Schedule A

46-1314848 UASPIRE, INC.

Payments from Disqualified Persons Included on Part III, Line 7a

2019

** Do Not File ** *** Not Open to Public Inspection ***

Payer's Name	2015 Amount	2016 Amount	2017 Amount	2018 Amount	2019 Amount
BOARD MEMBERS	110,011.	233,796.	100,479.	190,411.	248,017.
Total to Schedule A, Part III, Line 7a	110,011.	233,796.	100,479.	190,411.	248,017.

UASPIRE, INC. 46-1314848

Schedule A

Excess Payments from Non-Disqualified Persons Included on Part III, Line 7b

2019

** Do Not File **

*** Not Open to Public Inspection ***

Payer's Name	2015 Amount	2016 Amount	2017 Amount	2018 Amount	2019 Amount
BOSTON FOUNDATION, INC.	233,340.	256,000.	232,700.	58,439.	0.
UNIVERSITY OF CALIFORNIA	0.	253,554.	259,685.	171,324.	0.
GREENLIGHT FUND	163,378.	154,214.	97,177.	0.	0.
COLLEGE BOARD	0.	329,275.	100,763.	0.	0.
GBREB SPARK SF PUBLIC	0.	129,916.	153,343.	0.	0.
SPARK SF PUBLIC SCHOOLS THE PRESIDENT AND	158,690.	388,847.	0.	0.	0.
FELLOWS OF HARVARD	463,887.	201,091.	0.	0.	0.
MIDAS COLLABORATIVE	129,644.	0.	0.	0.	0.
CITY OF SPRINGFIELD	483,891.	0.	0.	0.	0.
CITY OF CAMBRIDGE FALL RIVER PUBLIC	0.	0.	0.	0.	0.
SCHOOLS	0.	0.	0.	0.	0.
Total to Schedule A, Part III, Line 7b	1,632,830.	1,712,897.	843,668.	229,763.	

UASPIRE, INC. 46-1314848

Schedule A

Identification of Excess Support Payments Included on Part III, Line 7b, column (e)

2019

** Do Not File **

*** Not Open to Public Inspection ***

Payer's Name	Amount Received in 2019	2019 Excess Payments
CITY OF CAMBRIDGE	50,000.	0.
FALL RIVER PUBLIC SCHOOLS	55,000.	0.
Total Excess Payments to Schedule A. Part III. Line 7h. column (e)		

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

2019

UASPIRE, INC. 46-1314848 Organization type (check one): Filers of: Section: X = 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year ______ 🕨 \$ _ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to

 $LHA \quad \text{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. } \\$

certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Name of organization Employer identification number

UASPIRE, INC. 46 - 1314848Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

	(coo monachono). Coo dapheata copies on arrin addition	ar opaco io ricodoai	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	ALDSWORTH (SCOTT & PAMELA) HOUSEHOLD 32 COMMONWEALTH AVE #1 BOSTON, MA 02116	\$15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	AT&T FOUNDATION 208 S. AKARD, SUITE 100 DALLAS, TX 75202	\$150,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	BAIN CAPITAL COMMUNITY PARTNERSHIP FUND 200 CLARENDON STREET BOSTON, MA 02116	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	BANKFIVE 79 NORTH MAIN STREET FALL RIVER, MA 02720	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	BARR FOUNDATION THE PILOT HOUSE WHARF BOSTON, MA 02110	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6	BELLINGER (PATTI) HOUSEHOLD 92 HIGH STREET BROOKLINE, MA 02445	\$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

UASPIRE, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
7	BIOGEN 225 BINNEY STREET CAMBRIDGE, MA 02142	\$ 550,543.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
8	BOSTON PARTNERS ONE BEACON STREET 34TH FLOOR BOSTON, MA 02108	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
9	CAMBRIDGE COMMUNITY FOUNDATION 99 BISHOP ALLEN DRIVE CAMBRIDGE, MA 02139	\$5,000.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
10	COGNIZANT 125 JEFFREY AVE HOLLISTON, MA 01746	\$10,000.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
11	DAVIN (MICHAEL & ELLEN) HOUSEHOLD 85 SHORE ROAD CHATHAM, MA 02633	\$5,175.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
12	DELOITTE LLP 200 BERKELEY STREET BOSTON, MA 02116	\$107,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	

Name of organization Employer identification number

UASPIRE, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a)	(b)	(c)	(d)	
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution	
13	DODGE AND COX 555 CALIFORNIA STREET 40TH FLOOR SAN FRANCISCO, CA 94104	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
14	EASTERN BANK CHARITABLE FOUNDATION 195 MARKET STREET LYNN, MA 01901	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
15	EDWIN GOULD FOUNDATION 55 EXCHANGE PLACE NEW YORK, NY 10005	\$\$	Person X Payroll	
(a)	(b)	(c) Total contributions	(d) Type of contribution	
No. 16	Name, address, and ZIP + 4 EMERY (DANA) HOUSEHOLD 3450 SACRAMENTO ST #330 SAN FRANCISCO, CA 94118	\$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
17	FAO SCHWARZ FAMILY FOUNDATION PO BOX 1802 PROVIDENCE, RI 02901-1802	\$16,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c)	(d)	
No. 18	Name, address, and ZIP + 4 GREATER FALL RIVER DEVELOPMENT CORPORATION PO BOX 2939 FALL RIVER, MA 02722	\$ 15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	

Employer identification number

UASPIRE, INC.

OMBLI	RE, INC.	40	-1314040
Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19	HECKSCHER FOUNDATION FOR CHILDREN 123 EAST 70TH STREET NEW YORK, NY 10021	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20	HELLMAN (FRANCES) & BRESLAU (WARREN) HOUSEHOLD 768 SAN LUIS ROAD BERKELEY, CA 94707	\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21	HUDSON (JOHN) HOUSEHOLD 194 W SPRINGFIELD STREET BOSTON, MA 02118	\$ 15,525.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
22	JAMES (KERRY ANN) HOUSEHOLD 99 APPLETON STREET BOSTON, MA 02116	\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23	JP MORGAN CHASE FOUNDATION 270 PARK AVENUE 37TH FLOOR NEW YORK, NY 10017	\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24	KORET FOUNDATION 611 FRONT STREET SAN FRANCISCO, CA 94111	\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

UASPIRE, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
25	LANDRY (EJ & CHRIS) HOUSEHOLD 27 BROOKSIDE LANE BURLINGTON, MA 01803	\$8,500.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
26	LAVINE (JONATHAN & JEANNIE) HOUSEHOLD 11 WINTHROP ROAD LEXINGTON, MA 02421	\$1,500,000.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
27	LEVIN (DANIEL & MARJORIE) HOUSEHOLD PO BOX 123 RICHMOND, MA 02154	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
28	LIBERTY MUTUAL FOUNDATION 175 BERKELEY STREET BOSTON, MA 02116	\$160,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
29	LONGFIELD FAMILY FOUNDATION 106 COOLIDGE HILL CAMBRIDGE, MA 02138	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
30	LOOMIS, SAYLES & COMPANY ONE FINANCIAL CENTER, 25TH FLOOR BOSTON, MA 02111	\$\$	Person X Payroll	

UASPIRE, INC.

Name of organization Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
31	LUMINA FOUNDATION FOR EDUCATION 30 SOUTH MERIDIAN STREET SUITE 700 INDIANAPOLIS, IN 46204	\$540,000.	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4 MACILROY (ROBIN) & SPEARS (WILLIAM)	(c) Total contributions	(d) Type of contribution	
32	HOUSEHOLD 27 KENWOOD STREET BROOKLINE, MA 02446	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
33	MANKOFF (STEVEN & SUZANNE) HOUSEHOLD 1840 BROOKVALE ROAD HILLSBOROUGH, CA 94010	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
34	MCCLEMENTS (BILL & SUSAN) HOUSEHOLD 5 STETSON STREET LEXINGTON, MA 02420	\$9,706.	Person Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
35	MELLOWES (JAMES & MAUREEN) HOUSEHOLD 1 SPRUCE STREET BOSTON, MA 02108	\$8,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
36	MEYERSON (LAURA) & KLIEBHAN (MICHAEL) HOUSEHOLD 150 MORGANS WAY	\$	Person X Payroll Noncash (Complete Part II for	
	HOLLISTON, MA 01746		noncash contributions.)	

Employer identification number

UASPIRE, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	litional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37	MICHAEL & SUSAN DELL FOUNDATION 4417 WESTLAKE DRIVE AUSTIN, TX 78746	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38	NAM (HO) & MACGILL (MARY-RAGAN) HOUSEHOLD 224 ARDEN ROAD MENLO PARK, CA 94025	\$35,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39	PISONI (ADAM) HOUSEHOLD 5 HAMILTON LANDING, SUITE 200 NOVATO, CA 94949	\$20,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
40	PRICEWATERHOUSECOOPERS LLP 101 SEAPORT BLVD BOSTON, MA 02210	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
41	RED SOX FOUNDATION 4 YAWKEY WAY BOSTON, MA 02215	\$5,000 .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
42	ROWLAND FOUNDATION 420 BOYLSTON STREET, FLOOR 4 BOSTON, MA 02116	s150,000.	Person X Payroll

Employer identification number

UASPIRE, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43	SPECTOR (BRIAN & STEPHANIE) HOUSEHOLD 10 ST JAMES AVENUE SUITE 2000 BOSTON, MA 02116	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44	STATE STREET CORPORATION 1 LINCOLN STREET BOSTON, MA 02111	\$68,614.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45	STATE STREET FOUNDATION 1 LINCOLN STREET BOSTON, MA 02111	\$1,440,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
46	STUPSKI FOUNDATION 90 NEW MONTGOMERY ST SUITE 315 SAN FRANCISCO, CA 94105	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47	TERRANA (BETH) HOUSEHOLD 6 ARLINGTON ST UNIT 3 BOSTON, MA 02116	\$5,175.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4 THE BANK OF AMERICA CHARITABLE	(c) Total contributions	(d) Type of contribution
48	FOUNDATION, INC. 315 MONTGOMERY ST	\$\$	Person X Payroll Noncash (Complete Part II for
000450 11.0	SAN FRANCISCO, CA 94104	Calcadada D (Faura	noncash contributions.)

Employer identification number

UASPIRE, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	ıl space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49	THE BOSTON FOUNDATION 75 ARLINGTON STREET 3RD FLOOR BOSTON, MA 02116	\$ <u>428,542.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50	THE CHARLES HAYDEN FOUNDATION 140 BROADWAY 51ST FLOOR NEW YORK, NY 10005	\$ 60,000.	Person X Payroll
(a)	(b)	(c) Total contributions	(d)
No. 51	Name, address, and ZIP + 4 THE CLINTON H. & WILMA T. SHATTUCK CHARITABLE FOUNDATION PO BOX 51400 BOSTON, MA 02205-8960	\$ 10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
52	THE JEFFREY H & SHARI L ARONSON FAMILY FOUNDATION 77 WATER ST 9TH FLOOR NEW YORK, NY 10005-4401	\$ 75,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
53	THE LLOYD G. BALFOUR FOUNDATION P.O. BOX 55850 BOSTON, MA 02205	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
54	THOMSEN (LAURIE & PETER) HOUSEHOLD 45 OLD FARM WAY	\$12,588.	Person X Payroll Noncash
022452 11 0	WILLIAMSTOWN, MA 01267	Cabadada D (Farra	(Complete Part II for noncash contributions.)

Name of organization Employer identification number

UASPIRE, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
55	US BANK ONE CALIFORNIA STREET SUITE 200 SAN FRANCISCO, CA 94111	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
56	WARRIORS COMMUNITY FOUNDATION 1011 BROADWAY	\$ 62,500.	Person X Payroll
	OAKLAND, CA 94607		(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
57	WILLIAM E SCHRAFFT & BERTHA E SCHRAFFT CHARITABLE TRUST 2 LIBERTY SQUARE SUITE 500 BOSTON, MA 02196	\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b)	(c) Total contributions	(d) Type of contribution
58	Name, address, and ZIP + 4 WILLIAM G GILMORE FOUNDATION 1660 BUSH STREET SAN FRANCISCO, CA 94109	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
59	ZUG (MEGAN & DAVID) HOUSEHOLD 35 CRAFTS ROAD CHESTNUT HILL, MA 02467	\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60	ALTMAN FOUNDATION 8 WEST 40TH STREET 19TH FLOOR NEW YORK, NY 10018	\$ 37,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

UASPIRE, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.						
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
61	FIDELITY FOUNDATION 7 WATER STREET BOSTON, MA 02109	\$	Person X Payroll				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
62	BILL AND MELINDA GATES FOUNDATION PO BOX 23350 SEATTLE, WA 98102	- - \$\$352,059.	Person X Payroll				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
63	BOYLE (MICHAEL) HOUSEHOLD 200 CLARENDON STREET BOSTON , MA 02116	- \$\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b)	(c) Total contributions	(d)				
64	Name, address, and ZIP + 4 BROOKS AND JOAN FORTUNE FAMILY FOUNDATION 890 BARCARMIL WAY NAPLES, FL 34110	- \$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
65	CALIFORNIA COMMUNITY FOUNDATION 221 S FIGUEROA ST #400 LOS ANGELES, CA 90012	\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
66	COX (JONATHAN) HOUSEHOLD 205 10TH ST APT 3G JERSEY CITY, NJ 07302	- \$6,210.	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
000450 11 0		Calcadala B /Farra	1001 COST CONTINUATIONS.)				

Name of organization

Employer identification number

UASPIRE, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.						
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
67	CRANKSTART FOUNDATION 1801 PAGE MILL ROAD PALO ALTO, CA 94304	\$\$	Person X Payroll				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
68	ECMC FOUNDATION 444 SOUTH FLOWER STREET SUITE 2550 LOS ANGELES, CA 90071	\$\$	Person X Payroll				
(a)	(b)	(c)	(d)				
	Name, address, and ZIP + 4 EDDIE & ALYCE MANDELL MEMORIAL SCHOLARSHIP FUND 11 BEACON STREET, SUITE 800 BOSTON, MA 02108	\$ 8,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
70	EY (ERNST & YOUNG) 200 CLARENDON STREET BOSTON, MA 02116	\$14,048.	Person X Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
71	HERBERT & NELL SINGER FOUNDATION 55 WALLS DRIVE, SUITE 302 FAIRFIELD, CT 06824-5163	\$\$	Person X Payroll				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
<u>72</u>	LEHNER (SUZY AND JOHN) HOUSEHOLD 45 PROVINCE STREET, UNIT 1704 BOSTON, MA 02108	\$8,389.	Person X Payroll Noncash (Complete Part II for noncash contributions.)				

Name of organization Employer identification number

UASPIRE, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	Il space is needed.	
(a)	(b)	(c)	(d)
	MANTON FOUNDATION 10 S DEARBORN IL1-0111 CHICAGO, IL 60603	\$ 100,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
74	MICHELSON 20MM FOUNDATION 811 W 7TH ST #1026 LOS ANGELES, CA 90017	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
75	NELLIE MAE EDUCATION FOUNDATION 1250 HANCOCK STREET, SUITE 701N QUINCY, MA 02169	\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
76	NEW YORK COMMUNITY TRUST 909 THIRD AVENUE, 22ND FLOOR NEW YORK, NY 10022	\$55,556.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	PATEL (AMIT) AND PUNJABI (MADHU) HOUSEHOLD 318 SPEAR ST, 3A SAN FRANCISCO, CA 94105	\$5,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
78	QUEST FOUNDATION PO BOX 339 DANVILLE, CA 94526	\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

UASPIRE, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>79</u>	S.D. BECHTEL, JR FOUNDATION PO BOX 193809 SAN FRANCISCO, CA 94119-3809	\$5,200.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
80	SALESFORCE.ORG 415 MISSION STREET 3RD FLOOR SAN FRANCISCO, CA 94105	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
81	SAMUEL FREEMAN CHARITABLE TRUST PO BOX 1802 PROVIDENCE, RI 02901-1802	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
82	SELDIN/HARING-SMITH FOUNDATION 1571 OCEANVIEW DRIVE TIERRA VERDE, FL 33715	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
83	SHIRLEY (CHARLES & DEANA) HOUSEHOLD 100 PIER 4 BLVD UNIT 2111 BOSTON, MA 02210	\$10,761.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
84	STANFORD UNIVERSITY 326 GALVEZ STREET STANFORD, CA 94305-6105	\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

UASPIRE, INC.

Name of organization

Employer identification number

UASPI	RE, INC.	40	-1314848
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
85	THE KRESGE FOUNDATION 3215 WEST BIG BEAVER ROAD TROY, MI 48084	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
86	THE OMIDYAR GROUP 855 BRANNAN ST APT 250 SAN FRANCISCO, CA 94103	\$8,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
87	UNIVERSITY OF MASSACHUSETTS FOUNDATION INC. ONE BEACON STREET FLOOR 31 BOSTON, MA 02108	\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
88	US BANK FOUNDATION ONE CALIFORNIA STREET SUITE 2000 SAN FRANCISCO, CA 94111	\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
89	WALDRON (JEN & ROB) HOUSEHOLD 119 LINCOLN ROAD WAYLAND, MA 01778	\$115,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
90	WOLK (HOWARD AND CANDICE) HOUSEHOLD 400 RIVERS EDGE 4TH FLOOR MEDFORD, MA 02155	\$12,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
91	WOODSUM (STEPHEN) AND LOVETT (ANNE) HOUSEHOLD 21 COMMONWEALTH AVE BOSTON, MA 02116	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
92	MCLAUGHLIN (WILLIAM) HOUSEHOLD 600 ATLANTIC AVENUE 20TH FLOOR BOSTON, MA 02210	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
93	ANONYMOUS DONOR 31 MILK STREET, SUITE 900 BOSTON, MA 02109	\$10,014.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
94	COMBINED JEWISH PHILANTHROPIES 126 HIGH STREET BOSTON, MA 02110-2700	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for

Name of organization Employer identification number

UASPIRE, INC. 46 - 1314848Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (a) No. (d) (b) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I 2,350 SHARES OF MEI PHARMA INC TOTALING \$9,706 34 9,706. 06/30/20 (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I SHS OF AMAZON.COM INC TOTALING \$5,894 AND 3 SHS OF ALPHABET INC 83 TOTALING \$3,867 AND \$1,000 CASH 10,761. 10/31/19 (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I SHARES OF APPLE INC STOCK AND 93 SHARES OF MICROSOFT CORP STOCK 10,014. 12/16/19 (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I

Employer identification number

Name of organization

46-1314848 UASPIRE, Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy

Tax) (see separate instructions), then				
 Section 501(c)(4), (5), or (6) organizate 	tions: Complete Part III.			
Name of organization			Empl	oyer identification number
UASPIRE				46-1314848
Part I-A Complete if the org	janization is exempt unde	er section 501(c)	or is a section 527 o	rganization.
 Provide a description of the organiz Political campaign activity expendit Volunteer hours for political campai 	ures		▶ \$	
Part I-B Complete if the org	janization is exempt unde	er section 501(c)	(3).	
1 Enter the amount of any excise tax	incurred by the organization unde	er section 4955	 \$	
2 Enter the amount of any excise tax				
3 If the organization incurred a sectio	n 4955 tax, did it file Form 4720 f	or this year?		
4a Was a correction made?				Yes No
b If "Yes," describe in Part IV.		504/ \		() (0)
	janization is exempt unde			
 Enter the amount directly expended Enter the amount of the filing organ exempt function activities Total exempt function expenditures line 17b Did the filing organization file Form Enter the names, addresses and en made payments. For each organization contributions received that were prepolitical action committee (PAC). If a contribution or the filing organization committee (PAC). 	ization's funds contributed to other. Add lines 1 and 2. Enter here are an are all the second of th	er organizations for some one of the filling organizations for some of the filling organization	ection 527 \$, \$, Dilitical organizations to whiczation's funds. Also enter thanization, such as a separa	Yes No No the filing organization ne amount of political
(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
			1	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2019

LHA

932041 11-26-19

Schedule C (Form 990 or 990-EZ) 2019	Schedule C (Form 990 or 990-EZ) 2019 UASPIRE , INC . 46-1314848 Page 2									
Part II-A Complete if the org	ganization is exe	mpt under section	n 501(c)(3) and fil	ed Form 5768 (el	ection under					
section 501(h)).										
A Check if the filing organization	ation belongs to an af	filiated group (and list in	n Part IV each affiliated	group member's nam	ne, address, EIN,					
expenses, and sha	re of excess lobbying	expenditures).								
B Check ▶ ☐ if the filing organization	ation checked box A a	and "limited control" pro	ovisions apply.							
	its on Lobbying Expe ditures" means amo	enditures unts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals					
1a Total lobbying expenditures to inf	luence public opinion	(grassroots lobbying)		0.						
b Total lobbying expenditures to inf	9,669.									
d Other exempt purpose expenditu				8,248,110.						
e Total exempt purpose expenditure	8,257,779.									
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.				562,889.						
If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is:										
Not over \$500,000 20% of the amount on line 1e.										
Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000.										
Over \$1,000,000 but not over \$1,	500,000 \$175,0	00 plus 10% of the exc	ess over \$1,000,000.							
Over \$1,500,000 but not over \$17	,000,000 \$225,0	00 plus 5% of the exce	ess over \$1,500,000.							
Over \$17,000,000	\$1,000	,000.								
g Grassroots nontaxable amount (e	nter 25% of line 1f)			140,722.						
h Subtract line 1g from line 1a. If ze	ro or less, enter -0-			0.						
i Subtract line 1f from line 1c. If zer	o or less, enter -0			0.						
j If there is an amount other than zo	ero on either line 1h oi	r line 1i, did the organiz	ation file Form 4720							
reporting section 4911 tax for this	year?				Yes No					
	4-Year Av	eraging Period Under	Section 501(h)							
(Some organizations	See the separ	rate instructions for li	nes 2a through 2f.)	of the five columns b	elow.					
	Lobbying Expe	enditures During 4-Ye	ar Averaging Period							
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) Total					
2a Lobbying nontaxable amount			571,655.	562,889.	1,134,544.					
b Lobbying ceiling amount (150% of line 2a, column(e))					1,701,816.					
	(10070 01 m10 2a, 00lai m1(0))									

Schedule C (Form 990 or 990-EZ) 2019

9,669.

140,722.

12,312.

142,914.

c Total lobbying expenditures

d Grassroots nontaxable amounte Grassroots ceiling amount

(150% of line 2d, column (e))

f Grassroots lobbying expenditures

21,981.

283,636.

425,454.

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

1 Du loc or a Vo b Pa	bbying activity.	r each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description (a)			(b)	
or a Vo b Pa c Me		Yes	No	Amo	ount	
or a Vo b Pa c Me	uring the year, did the filing organization attempt to influence foreign, national, state, or					
or a Vo b Pa c Me	cal legislation, including any attempt to influence public opinion on a legislative matter					
a Vob Pac Me	referendum, through the use of:					
b Pa c Me	olunteers?					
с Ме	aid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
	edia advertisements?					
d Ma	ailings to members, legislators, or the public?					
	ublications, or published or broadcast statements?					
	rants to other organizations for lobbying purposes?					
	rect contact with legislators, their staffs, government officials, or a legislative body?					
	allies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
	otal. Add lines 1c through 1i					
	id the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
	"Yes," enter the amount of any tax incurred under section 4912					
	"Yes," enter the amount of any tax incurred by organization managers under section 4912					
d itt	the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	on 501/o)	(E) 0× 00	otion		
art II	501(c)(6).	011 50 1(0)	(5), 01 56	CUOII		
				Yes	N	
1 W	ere substantially all (90% or more) dues received nondeductible by members?		1			
	d the organization make only in-house lobbying expenditures of \$2,000 or less?					
	d the organization agree to carry over lobbying and political campaign activity expenditures from t					
	II-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yes."				ie 3,	
Part II	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	l "No" OR	(b) Parl		ie 3,	
Part II	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered	l "No" OR	(b) Parl		ie 3,	
Part II 1 Du 2 Se	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." ues, assessments and similar amounts from members	l "No" OR	(b) Parl		ne 3,	
nart II 1 Du 2 Se ex	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." ues, assessments and similar amounts from members ection 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	l "No" OR	(b) Part		ie 3,	
art II 1 Du 2 Se ex a Cu	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." ues, assessments and similar amounts from members ection 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). urrent year	l "No" OR	(b) Part		ne 3,	
1 Du 2 Se ex a Cu b Ca	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." ues, assessments and similar amounts from members ection 162(e) nondeductible lobbying and political expenditures (do not include amounts of politications for which the section 527(f) tax was paid). urrent year arryover from last year	l "No" OR	(b) Part		ie 3,	
1 Du 2 Se ex a Cu b Ca c To	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." ues, assessments and similar amounts from members ection 162(e) nondeductible lobbying and political expenditures (do not include amounts of politications for which the section 527(f) tax was paid). urrent year earryover from last year otal	l "No" OR	(b) Part		ie 3,	
1 Du 2 Se ex a Cu b Ca c To 3 Ag	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Lues, assessments and similar amounts from members ection 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Lurrent year erryover from last year otal eggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	l "No" OR	(b) Part		ne 3,	
1 Du 2 Se ex a Cu b Ca c To 3 Ag 4 Ifr	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Les, assessments and similar amounts from members ection 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Lurrent year arryover from last year obtain ggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the amount on line 3.	cal	(b) Part		ne 3,	
1 Du 2 Se ex a Cu b Ca c To 3 Ag 4 If r	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." ues, assessments and similar amounts from members ection 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). urrent year earryover from last year obtain greater amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expess the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	cal	(b) Part 2a 2b 2c 3		ne 3,	
1 Du 2 Se ex a Cu b Ca c To 3 Ag 4 If r do ex	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Les, assessments and similar amounts from members ection 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Lurrent year arryover from last year obtain ggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the amount on line 3.	cal	(b) Part		ie 3,	

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Inspection

Name of the organization

UASPIRE TNC. **Employer identification number** 46-1314848

Par	t I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds o	r Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lin		·
	<u> </u>	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v		funds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds can be use	ed only
	for charitable purposes and not for the benefit of the donor of	r donor advisor, or for any other purpose co	nferring
			Yes No
Par	t II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990, Par	t IV, line 7.
1	Purpose(s) of conservation easements held by the organizati	on (check all that apply).	
	Preservation of land for public use (for example, recrea	tion or education)	nistorically important land area
	Protection of natural habitat	Preservation of a c	certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form of a	a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			
	Number of conservation easements on a certified historic str		
d	Number of conservation easements included in (c) acquired a		1 1
	listed in the National Register		
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by the or	ganization during the tax
	year ▶		
4	Number of states where property subject to conservation eas		
5	Does the organization have a written policy regarding the per		
	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing conser-	vation easements during the year
_	<u> </u>		
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conservation	n easements during the year
•	> \$		(4)(D)(2)
8	Does each conservation easement reported on line 2(d) above		
_	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation belongs about and include if applicable the text of the foots	•	
	balance sheet, and include, if applicable, the text of the footr organization's accounting for conservation easements.	iote to the organization's illiancial statement	is that describes the
Pai		f Art. Historical Treasures, or Othe	er Similar Assets
	Complete if the organization answered "Yes" on Form		o. oa. 7.000.0.
12	If the organization elected, as permitted under FASB ASC 95		l halance sheet works
IG	of art, historical treasures, or other similar assets held for pub	, ·	
	service, provide in Part XIII the text of the footnote to its finar	, , , , , , , , , , , , , , , , , , , ,	icialities of public
h	If the organization elected, as permitted under FASB ASC 95		ance sheet works of
	art, historical treasures, or other similar assets held for public	•	
	provide the following amounts relating to these items:	oxination, education, or rescalent in factors	arios of public sorvice,
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical treations		
_	the following amounts required to be reported under FASB A		, p. 0.130
а	Revenue included on Form 990, Part VIII, line 1	_	> \$
	Assets included in Form 990, Part X		
	For Paperwork Reduction Act Notice, see the Instructions		Schedule D (Form 990) 2019

Pai	t III Organizations Maintaining Co	llections of Art	t, Historical Tr	easures, o	r Othe	er Simila	ar Asse	ts (continu	ıed)
3	3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its								
	collection items (check all that apply):								
а	Public exhibition	d	Loan or exc	hange progra	m				
b	Scholarly research	е	Other						
С	Preservation for future generations								
4	Provide a description of the organization's col	lections and explain	how they further the	he organizatio	on's exe	mpt purpo	se in Par	t XIII.	
5	During the year, did the organization solicit or						_	-	
_	to be sold to raise funds rather than to be mai							Yes	No_
Pa	t IV Escrow and Custodial Arrang	•	e if the organizatio	n answered "	Yes" on	Form 990	, Part IV,	line 9, or	
	reported an amount on Form 990, Part								
1a	Is the organization an agent, trustee, custodia		•				v	1	—
	on Form 990, Part X? X Yes No								
b	b If "Yes," explain the arrangement in Part XIII and complete the following table:								
	5							Amount	,388.
	Beginning balance								,000.
	Additions during the year								,991.
_	Distributions during the year								,397.
f 20	Ending balance Did the organization include an amount on For					1f	У	Yes	U No
	If "Yes," explain the arrangement in Part XIII.		•			•	[22	J 162	X
Pa									
	·	(a) Current year	(b) Prior year	(c) Two years		(d) Three y	ears hack	(a) Four v	/ears hack
1 a	Beginning of year balance	557,909.	605,033.	· , ·	,556.		62,294.		607,931.
	Contributions	, ,	, .				, ,		
	Net investment earnings, gains, and losses	19,648.	41,395.	47	,124.		43,647.		4,385.
	Grants or scholarships	, ,	,		,		, .		
	Other expenditures for facilities								
	and programs	19,648.	88,519.	43	,647.		4,385.		50,022.
f	Administrative expenses								
g	End of year balance	557,909.	557,909.	605	,033.	6	01,556.		562,294.
2	Provide the estimated percentage of the curre	nt year end balance	(line 1g, column (a	a)) held as:					
а	Board designated or quasi-endowment	.00	%						
b	Permanent endowment 100.00	%	_						
С	Term endowment ▶ .00 %								
	The percentages on lines 2a, 2b, and 2c shou	ld equal 100%.							
За	Are there endowment funds not in the posses	sion of the organizat	tion that are held a	nd administe	red for t	he organiz	ation	_	
	by:							\	res No
	(i) Unrelated organizations							3a(i)	X
	(ii) Related organizations							3a(ii)	X
b	If "Yes" on line 3a(ii), are the related organization	ons listed as require	ed on Schedule R?					3b	
4	Describe in Part XIII the intended uses of the		vment funds.						
Pai	t VI Land, Buildings, and Equipme								
	Complete if the organization answered	1	1	1					
	Description of property	(a) Cost or othe basis (investment		or other (other)		ccumulate preciation	d	(d) Book	value
1a	Land								
b	Buildings			0 000		10 01		- 4 ^	
	Leasehold improvements			8,029.		18,00			,025.
	Equipment		6	3,471.		42,94	±2•	20	,529.
	Other							2.0	
Tota	. Add lines 1a through 1e. (Column (d) must eq	ual Form 990, Part X	K, column (B), line 1	0c.)				30	,554.

Schedule D (Form 990) 2019

Schedule D (Form 990) 2019 UASPIRE, INC	. •	46	-1314848 Page 3
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	e 11b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.		•	
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	e 11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	e 11d. See Form 990, Part X, line 15.	
	escription		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15.)	•	
Part X Other Liabilities.	,	,	
Complete if the organization answered "Yes" o	n Form 990, Part IV, line	e 11e or 11f. See Form 990, Part X, line 25	i.
1. (a) Description of liability	, , , , , , , , , , , , , , , , , , , ,	, ,	(b) Book value
(1) Federal income taxes			
(2) DEFERRED RENT			150,864.
(3) PAYCHECK PROTECTION PROGRA	M LOAN		1,142,357
(4) OTHER LIABILITIES			17,433
(5)			
(6)			
(7)			
1.7			i

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... X

Schedule D (Form 990) 2019

(8)

1,310,654.

Schedule D (Form 990) 2019 UASPIRE, INC.	46-1314848 Page						
Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue	venue per Return.						
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.							
1 Total revenue, gains, and other support per audited financial statements	1 11,743,948						
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:	11 702						
	-11,782. 282,985.						
	202,903.						
c Recoveries of prior year grants 2c d Other (Describe in Part XIII.) 2d							
	2e 271,203						
 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: 	3 11/1/2//13						
a Investment expenses not included on Form 990, Part VIII, line 7b	5,224.						
b Other (Describe in Part XIII.) 4b							
c Add lines 4a and 4b	4c 5,224						
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)							
Part XII Reconciliation of Expenses per Audited Financial Statements With Ex							
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.							
Total expenses and losses per audited financial statements	1 8,540,764						
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:							
a Donated services and use of facilities 2a	282,985.						
b Prior year adjustments 2b							
c Other losses 2c							
d Other (Describe in Part XIII.)							
e Add lines 2a through 2d	2e 282,985						
3 Subtract line 2e from line 1							
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:							
a Investment expenses not included on Form 990, Part VIII, line 7b							
b Other (Describe in Part XIII.) 4b							
c Add lines 4a and 4b	4c 0						
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)							
Part XIII Supplemental Information.							
Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI,							
lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information	on.						
PART IV, LINE 2B:							
THE ORGANIZATION RECEIVED GRANTS ON BEHALF OF VARIOUS	S ORGANIZATIONS. THE						
ENDING BALANCE REPRESENTS FUNDS NOT YET DISTRIBUTED.							
PART V, LINE 4:							
THE DEDMANDING THEOGRAPHIC CONGIGING OF THE COMPANY ACCOUNT	NIMA MILE DOADD OF						
THE PERMANENT ENDOWMENT CONSISTS OF INVESTMENT ACCOUNT	NTS. THE BUARD OF						
DIDECMORG INMEND TO DECERTE MILE EATH WALLE OF MILE OF	DICINAL CIEM AC						
DIRECTORS INTEND TO PRESERVE THE FAIR VALUE OF THE O	RIGINAL GIFT AS						
EXPLICITLY STIPULATED BY THE DONOR.							
EXPLICITLY STIPOLATED BY THE DONOR.							
PART X, LINE 2:							
THE FINANCIAL ACCOUNTING STANDARDS BOARD ("FASB") HA	S ISSUED A STANDARD						
THAT CLARIFIES THE ACCOUNTING AND RECOGNITION OF INCO	OME TAX POSITIONS						

Schedule D (Form 990) 2019

932054 10-02-19

TAKEN OR EXPECTED TO BE TAKEN IN THE ORGANIZATION'S INCOME TAX RETURNS.
THE ORGANIZATION HAS ANALYZED TAX POSITIONS TAKEN FOR FILING WITH THE
INTERNAL REVENUE SERVICE AND ALL STATE JURISDICTIONS WHERE IT OPERATES.
THE ORGANIZATION BELIEVES THAT INCOME TAX POSITIONS WILL BE SUSTAINED UPON
EXAMINATION AND DOES NOT ANTICIPATE ANY ADJUSTMENTS THAT WOULD RESULT IN A
MATERIAL ADVERSE EFFECT ON THE ORGANIZATION'S FINANCIAL CONDITION, RESULTS
OF OPERATIONS OR CASH FLOWS. ACCORDINGLY, THE ORGANIZATION HAS NOT
RECORDED ANY RESERVES OR RELATED ACCRUALS FOR INTEREST AND PENALTIES FOR
UNCERTAIN INCOME TAX POSITIONS. IF THE ORGANIZATION INCURS INTEREST OR
PENALTIES AS A RESULT OF UNRECOGNIZED TAX POSITIONS THE POLICY IS TO
CLASSIFY INTEREST ACCRUED WITH INTEREST EXPENSE AND PENALTIES THEREON WITH
OPERATING EXPENSES. THE ORGANIZATION IS SUBJECT TO ROUTINE AUDITS BY
TAXING JURISDICTIONS; HOWEVER, THERE ARE CURRENTLY NO AUDITS FOR ANY TAX
PERIODS IN PROGRESS. THE ORGANIZATION'S FEDERAL AND STATE INCOME TAX
RETURNS ARE GENERALLY OPEN FOR EXAMINATION FOR THE PAST THREE YEARS.

SCHEDULE I (Form 990)

Name of the organization Name of the cognitive continues service and the continues of the continues of the continues of the cognitive continues of the cog	SCHEDULE I (Form 990)		G Go	Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.	Other Assistance to Organizations, and Individuals in the United States	ce to Organ s in the Uni	izations, ted States rt IV, line 21 or 22.		OMB No. 1545-0047
mation or Grafts and Assistance on maintain records to substantiate the amount of the grants or assistance, the granteese eligibility for the grants or assistance and the select and the substantiate the amount of the grants or assistance, the granteese eligibility for the grants or assistance and the select and the organizations to monitoring the use of grant funds in the United States. When Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part received more than \$5,000. Part It can be obtained and promote the selection of the programment organizations listed in the line 1 table.	Department of the Treasury Internal Revenue Service			► Go to www.irs	► Attach to Forn s.gov/Form990 for	n 990. · the latest inform	nation.		Open to Public Inspection
General information on Gants and Assistance set the organization maintain records to substantiate the amount of the grants or assistance, the grants or assistance, and the selection recipient the grants or assistance? Grants and Other Assistance to Domestic Operation and Domestic Governments. Complete if the organization arrowed more than \$5.000. Part I can be objected it additional spaces in needed. Name and address of organization (a) EN (a) EN (b) EN (a) EN (a) EN (b) EN (c) EN	Name of the organizati	UASPIRE,							Employer identification number 46-1314848
set the organization maintain records to substantiate the amount of the grants or assistance, the grants or assistance, and the selection returned to gards and substances to concern the concernment of the organization and the concernment of the organization and the concernment of the part of applicable) Grants and Other Assistance to Domestic Organizations and Domestic Government. Complete if the organization answered "Yes" on Form 1990, Part IV, line recipied more than 55.000. Part II can be duplicable) Grants and other Assistance to Domestic Organization and Domestic Organization and address of organizations is lede in the line 1 table.	Н	nformation on Grants and Assi	sistance						
are used to award the grants consistance of consistance of connections and Domestic Governments. Complete States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, Innercipient meeting and Other Assistance to Domestic Organizations and Domestic Governments. Complete is the organization are copient meeting and address of organization (b) EINC section (of Amount of Government organizations isted in the line 1 table .		zation maintain records to subst	stantiate the	amount of the grants	or assistance, the	grantees' eligibility	y for the grants or ass	sistance, and the sele	
Softbe in Part Vir the organization's procedures for monitoring the use of grant funds in the United States. Softbe in Part Vir the organization configuration and Domestic Complete if the organization answered "Yes" on Form 990, Part IV, line complex that received more than \$6,000. Part II can be duplicated if additional space is needed. Name and address of organization (6) EIN (6) EIC Section (6) Amount of (7) Amount of (7) Method of (8) Description of cash grant in carbon and address of organization (6) EIN (6) EIC Section (6) Amount of (7) Amount of (criteria used to a	award the grants or assistance?	خ						X Yes No
Tection that received more than \$5,000. Part II can be duplicated if additional space is needed. Annual Complete if the organization Annual Complete if the organization and Domestic Government or government or government or government of graphicable Annual Complete if the organization sited in the line 1 table	2 Describe in Part	IV the organization's procedure	es for monit	oring the use of grant	funds in the United	d States.			
Teles that number of section 501(c)(3) and government of general files of the file in table.		nd Other Assistance to Domes	stic Organi	zations and Domestic	s Governments. Co	omplete if the orga	anization answered "\	/es" on Form 990, Pa	rt IV, line 21, for any
	recipient t 1 (a) Name and ac or gov	rnat received more than \$5,000. ddress of organization (b	b) EIN	(c) IRC section (if applicable)	onal space is need (d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	
		ber of section 501(c)(3) and gov€	ernment or	ganizations listed in th	e line 1 table				A
		ber of other organizations listed	in the line	table					^

Page 2

46-1314848

UASPIRE, INC.

Schedule I (Form 990) (2019) UASPIRE, INC.

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
FINANCIAL ASSISTANCE FOR HIGHER EDUCATION	120	303,450.	1*0	0.BOOK VALUE	
Part IV Supplemental Information. Provide the information required in		2; Part III, column	Part I, line 2; Part III, column (b); and any other additional information.	dditional information.	
PART I, LINE 2:					
THE ORGANIZATION WORKS WITH FINANCIAL	AID	OFFICES AT	HIGHER	EDUCATION	
INSTITUTIONS TO PROVIDE SCHOLARSHIP	FUNDS	FOR STUDENTS.	TS. SCHOLARSHIPS	RSHIPS ARE	
PROVIDED DIRECTLY TO HIGHER EDUCATION	- 1	INSTITUTIONS T	TO ENSURE F	FUNDS ARE	
CREDITED DIRECTLY TO ENROLLED STUD	STUDENTS' OUT	OUTSTANDING	TUITION BILLS.	LLS.	

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

UASPIRE, INC.

Employer identification number 46 - 1314848

Pa	art I Questions Regarding Compensation			
	·		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			7.7
а	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			7.7
а	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			37
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			37
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		1

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Schedule J (Form 990) 2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i) (iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2		and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(D)·(j)(B)	in column (B) reported as deferred on prior Form 990
(1) ROBERT GIANNINO	≘	189,038.	0	0	2,417.	5,388.	196,843.	0
CHIEF EXECUTIVE OFFICER	≘	0	0	0	0	0	0	0
(2) DAVID DORE	Ξ	157,30	0	0	7,865.	15,356.	180,524.	0
CHIEF FINANCE & OPERATIONS	<u> </u>	0	0	0	0	0	1	0
(3) JACLYN PINERO	Ξ	158,600.	0	0	7,930	16,266.	182,796.	0
CHIEF REGIONAL OFFICER	≘		0	0	l	0	l	0
(4) LAURA KEANE	Ξ	173,705.		0	8,685.	0	182,390.	0
CHIEF POLICY OFFICER	≘	0	0	0	0	0	0	
(5) JERMAINE MYRIE	Ξ	152,056.	0	0	6,321.	0	158,377.	
CHIEF EXTERNAL AFFAIRS OFF	€		0	0		0	0	
(6) HEATHER JENKINS	Ξ	158,000.	0	0	.006,7	14,447.	180,347.	0
CHIEF OF STAFF & EQUITY	≘		0	0	0	0	0	0
(7) CLAIRE COSENZE	Ξ	145,287.	0	0	6,467.	14,447.	166,201.	0
CHIEF PROGRAM OFFICER	≘	0	0	0	0	0	0	0
	Ξ							
	▣							
	Ξ							
	≘							
	(<u>:</u>)							
	∷							
	Ξ							
	≘							
	Ξ							
	(ii)							
	Ξ							
	≘							
	Ξ							
	≘							
	Ξ							
	▣							
	Ξ							
	▤							

Schedule J (Form 990) 2019

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

UASPIRE, INC. Employer identification number 46-1314848

Pai	TI Types of Property							
		(a)	(b)	(c)	(d)			
		Check if	Number of contributions or	Noncash contribution amounts reported on	Method of de		_	
		applicable		Form 990, Part VIII, line 1	noncash contribu	ilion a	mount	S
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	X	5	30,557	.FAIR MARKET	' VA	LUE	
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ()							
26	Other ()							
27	Other ()							
28	Other ()							
29	Number of Forms 8283 received by the organization		,					
	for which the organization completed Form 828	33, Part IV, I	Donee Acknowled	gement 29				
00	5						Yes	No
30a	During the year, did the organization receive by							
	must hold for at least three years from the date					00-		Х
	exempt purposes for the entire holding period?	·				30a		
	If "Yes," describe the arrangement in Part II.	action that "	oquires the review	of any poperanderd contri	outions?	24		Х
31	Does the organization have a gift acceptance property Does the organization hire or use third parties or use the property of t					31		
32 8			o .	, ,	11	32a		х
h	contributions? If "Yes," describe in Part II.					JZa		-22
33	If the organization didn't report an amount in c	olump (c) fo	r a type of propert	y for which column (a) is o	necked			
55	describe in Part II.	o.u.i.i.i (c) 10	a type of propert	y for writeri coluitiir (a) is c	iconeu,			
	GOOGHIJO III I GILIII.							

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2019

932142 09-27-19

Schedule M (Form 990) 2019

SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. ▶ Go to www.irs.gov/Form990 for the latest information. Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

UASPIRE, INC. Employer identification number 46-1314848

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

OTHER PROGRAM SERVICES CONSIST OF SCHOLARSHIP ADMINISTRATION INCLUSIVE OF DIRECT DISTRIBUTIONS TO STUDENTS AS WELL AS PROGRAM QUALITY AND EVALUATION.

EXPENSES \$ 165,961. INCLUDING GRANTS OF \$ 303,450. REVENUE \$ 39,100.

FORM 990, PART VI, SECTION A, LINE 4:

2020, THE ORGANIZATION AMENDED AND RESTATED DURING THE YEAR ENDED JUNE 30, ITS BY-LAWS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS REVIEWED BY THE CHIEF FINANCIAL AND OPERATING OFFICER AND CHIEF EXECUTIVE OFFICER PRIOR TO FILING. IN ADDITION, IT IS REVIEWED BY AT LEAST ONE MEMBER OF THE BOARD OF DIRECTORS, WHO IS ALSO A MEMBER OF THE FINANCE COMMITTEE.

FORM 990, PART VI, SECTION B, LINE 12C:

THE EXISTENCE OF ANY ISSUES THAT COULD GIVE RISE TO CONFLICTS IS REVIEWED PERIODICALLY BY THE CHIEF FINANCIAL AND OPERATING OFFICER AND THE CHIEF EXECUTIVE OFFICER TO ASCERTAIN WHETHER ANY DIRECTOR, BOARD MEMBER OR EMPLOYEE MIGHT CONCEIVABLY HAVE AN INTEREST WHICH COULD GIVE RISE TO A CONFLICT. ALL MEMBERS OF THE ORGANIZATION ARE AWARE OF THE CONFLICT OF INTEREST POLICY AND ARE REQUIRED TO DISCUSS WITH THE CHIEF EXECUTIVE OFFICER OR DIRECTLY WITH THE BOARD, SHOULD THEY FEEL THERE ARE ANY CONFLICTS AS DEFINED BY THE POLICY.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2019)

Name of the organization UASPIRE, INC.

Employer identification number 46-1314848

FORM 990, PART VI, SECTION B, LINE 15A:

THE ORGANIZATION ENGAGED THE SERVICES OF AN INDEPENDENT COMPENSATION

CONSULTING FIRM TO PERFORM A STUDY OF EXECUTIVE COMPENSATION BASED ON

COMPARABLE ORGANIZATIONS AND SIMILAR SIZED COMPANIES, WITH AN EMPHASIS ON

THE CHIEF EXECUTIVE OFFICER. THE CHIEF EXECUTIVE OFFICER'S SALARY WAS

WITHIN THE RANGE SUGGESTED BY THE CONSULTING FIRM AND WAS APPROVED BY THE

PERSONNEL COMMITTEE OF THE ORGANIZATION, WHICH REPORTED ITS CONCLUSION AND

PROCESS TO THE ENTIRE BOARD OF DIRECTORS. THERE HAVE BEEN SUBSEQUENT ANNUAL

ADJUSTMENTS TO THE CHIEF EXECUTIVE OFFICER'S COMPENSATION THAT HAVE BEEN

ESTABLISHED BY THE BOARD OF DIRECTORS. THE CHIEF EXECUTIVE OFFICER DOES NOT

PARTICIPATE IN THIS PROCESS.

FORM 990, PART VI, SECTION C, LINE 18:

UPON REQUEST, THE ORGANIZATION WILL MAKE AVAILABLE TO THE PUBLIC ITS
GOVERNING DOCUMENTS, AND ITS CONFLICT OF INTEREST POLICY.

FORM 990, PART VI, SECTION C, LINE 19:

THE FINANCIAL STATEMENTS OF THE ORGANIZATION ARE ATTACHED TO THE FORM PC

FILED WITH THE MASSACHUSETTS DIVISION OF PUBLIC CHARITIES AND ARE AVAILABLE

FOR PUBLIC INSPECTION ON THE ATTORNEY GENERAL'S WEBSITE. THE ORGANIZATION'S

GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICIES ARE NOT POSTED TO

SUCH WEBSITE, BUT ARE AVAILABLE FOR INSPECTION BY THE PUBLIC UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

DONATED SERVICES AND USE OF FACILITIES (EXPENSE)

-282,985.

FORM 990, PART XII, LINE 2C:

THERE HAS NOT BEEN A CHANGE IN THIS PROCESS FROM THE PRIOR TAX YEAR.

932212 09-06-19

Schedule O (Form 990 or 990-EZ) (2019)

Name of the organization	UASPIRE,	INC.		Employer identification number 46-1314848
	·			

2019 DEPRECIATION AND AMORTIZATION REPORT

FORI	FORM 990 PAGE 10						066							
As	Asset No.	Date Acquired	Method	Life	C Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
	FURNITURE & FIXTURES													
	MILK STREET TEL DATA	05/01/14	SI	5.00	16	14,305.				14,305.	12,739.		0	12,739.
	FURNITURE	07/01/17	SL	5.00	16	3,870.				3,870.	1,548.		774.	2,322.
	FURNITURE	08/14/17	SL	5.00	16	1,637.				1,637.	654.		327.	981.
	WEBSITE DEVELOPMENT	05/01/18	SL	3.00	16	24,302.				24,302.	9,451.		8,101.	17,552.
	* 990 PAGE 10 TOTAL FURNITURE & FIXTURES					44,114.				44,114.	24,392.		9,202.	33,594.
	PROGRAM SERVICES													
	TENANT IMPROVEMENT	07/01/14	SL	9.17	16	22,318.				22,318.	12,170.		2,434.	14,604.
	FURNITURE	01/29/15	SL	5.00	16	1,840.				1,840.	1,625.		215.	1,840.
	FURNITURE	06/30/16	SL	5.00	16	4,795.				4,795.	4,795.		0	4,795.
	FURNITURE	01/09/17	SL	5.00	16	5,138.				5,138.	2,570.		1,028.	3,598.
	BAY OFFICE EQUIP	08/30/18	SL	5.00	16	1,940.				1,940.	323.		388.	711.
	BAY OFFICE EQUIP	09/07/18	SI	37.00	16	5,711.				5,711.	1,543.		154.	1,697.
	BAY OFFICE EQUIP	09/30/18	SL	5.00	16	1,701.				1,701.	255.		340.	595.
	BAY OFFICE EQUIP	10/31/18	$_{ m SL}$	5.00	16	3,943.				3,943.	526.		789.	1,315.
	* 990 PAGE 10 TOTAL PROGRAM SERVICES					47,386.				47,386.	23,807.		5,348.	29,155.
	* GRAND TOTAL 990 PAGE 10 DEPR					91,500.				91,500.	48,199.		14,550.	62,749.
9281	928111 04-01-19				1									

928111 04-01-19

(D) - Asset disposed

Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

filing of th	is form, visit www.irs.gov/e-file-providers/e-file-for-chari	ities-and-r	non-profits.			
Automa	atic 6-Month Extension of Time. Only subm	nit oriain	al (no copies needed).			
	ations required to file an income tax return other than Fe		· · · · · · · · · · · · · · · · · · ·	os, REMIC	s, and tru	usts
	Form 7004 to request an extension of time to file incom			r	,	
Type or	Name of exempt organization or other filer, see instru	ictions.		Taxpayer	identifica	ation number (TIN)
print	UASPIRE, INC.				46-1	1314848
File by the due date for filing your return. See	Number, street, and room or suite no. If a P.O. box, s 31 MILK STREET, NO. 900	ee instruc	tions.			
instructions.	City, town or post office, state, and ZIP code. For a for BOSTON, MA 02109	oreign add	dress, see instructions.			
Enter the	Return Code for the return that this application is for (fil	e a separa	ate application for each return)			0 1
Applicati	on	Return	Application			Return
Is For		Code	Is For			Code
Form 990	or Form 990-EZ	01	Form 990-T (corporation)			07
Form 990	-BL	02	Form 1041-A			08
Form 472	0 (individual)	03	Form 4720 (other than individual)			09
Form 990		04	Form 5227			10
	-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 990	-T (trust other than above) DAVID DORE	06	Form 8870			12
Teleph If the c	books are in the care of \blacktriangleright 31 MILK STREET from No. \blacktriangleright 617-778-7195 organization does not have an office or place of business as for a Group Return, enter the organization's four digit	s in the Ur Group Exe	Fax No. ▶nited States, check this box	f this is fo	r the who	le group, check this
the ▶[▶[organization named above. The extension is for the org	anization's	s return for:		<u>.</u> •	ization return for
any	nis application is for Forms 990-BL, 990-PF, 990-T, 4720, nonrefundable credits. See instructions.			3a	\$	0.
	iis application is for Forms 990-PF, 990-T, 4720, or 6069 mated tax payments made. Include any prior year overp			3b	\$	0.
	ance due. Subtract line 3b from line 3a. Include your pa			1 -	Ť	
usir	ng EFTPS (Electronic Federal Tax Payment System). See	e instructio	ons	3c	\$	0.
Caution: instructio	If you are going to make an electronic funds withdrawalns.	(direct de	bit) with this Form 8868, see Form 8	453-EO a	nd Form 8	3879-EO for payment
I HA E	or Privacy Act and Panerwork Reduction Act Notice	coo inctr	uctions		For	m 8868 (Rev. 1-2020)

_HA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8868** (Rev. 1-2020)